Summary of Financial Results (Japan GAAP) [Consolidated] For the Second Quarter of Fiscal Year Ending March 31, 2025

November 1, 2024

Company name: IDEC CORPORATION URL http://jp.idec.com/

Stock exchange listing: Tokyo Stock Exchange - Prime Market

Stock code: 6652

Representative: Toshiyuki Funaki, Chairman and Chief Executive Officer

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Scheduled date for filing of securities report: November 8,2024

Scheduled date for dividend payment: November 25, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for analysts)

(Amounts less than one million yen are omitted.)

1. Consolidated financial results for the six months ended September 30, 2024 (From April 1 to September 30, 2024)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating profit | | Operating profit | | Ordinary p | rofit | Profit attri to owners of | |
|--------------------|-----------------|---------|------------------|---------|------------------|---------|-----------------|---------|------------------------------|--|
| Six months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | | |
| September 30, 2024 | 33, 088 | (12. 5) | 1, 550 | (61. 7) | 1, 463 | (67. 7) | 1, 281 | (59. 6) | | |
| September 30, 2023 | 37, 800 | (12. 5) | 4, 046 | (46. 5) | 4, 530 | (44. 3) | 3, 174 | (44. 2) | | |

(Note) Comprehensive income:

Six months ended September 30,2024

(40) million yen

. -%)

Six months ended September 30,2023

7, 822 million yen (20.7%)

| | Basic earnings per share | Diluted earnings per share |
|--------------------|-----------------------------|-------------------------------|
| Six months ended | Yen | Yen |
| September 30, 2024 | 43. 50 | 43. 40 |
| September 30, 2023 | 108. 30 | 107. 77 |

(2) Consolidated financial position

| | Total assets | Net assets | Shareholder's equity ratio |
|--------------------|-----------------|-----------------|----------------------------|
| As of | Millions of yen | Millions of yen | % |
| September 30, 2024 | 102, 252 | 64, 253 | 62. 3 |
| March 31, 2024 | 107, 138 | 66, 006 | 61. 2 |

(Reference) Shareholders' equity: As of September 30, 2024

As of March 31, 2024

63,721 million yen 65,551 million yen

2. Dividends

| Z. DIVIGORIGO | | Dividends per share | | | | | | | |
|--|-------------------------|-----------------------|-------------------------|-----------------------|----------------|--|--|--|--|
| | End of first quarter | End of second quarter | End of third quarter | End of fiscal year | Annual (Total) | | | | |
| | Yen | Yen | Yen | Yen | Yen | | | | |
| Fiscal year ended March 31, 2024 | _ | 65. 00 | - | 65. 00 | 130. 00 | | | | |
| Fiscal year ended March 31, 2025 | _ | 65. 00 | | | | | | | |
| Fiscal year ending March 31, 2025(Forecast) | | | - | 65. 00 | 130. 00 | | | | |

(Note) Changes in the forecasted cash dividends in this quarter: No

3. Forecast of consolidated results for the fiscal year ending March 31, 2025 (From April 1, 2024 to March 31, 2025)

(Percentages indicate changes from the previous year.)

| | Net sales | | Operating profit Ordinary pro | | orofit | Profit attri to owners of | | Net income per share | |
|-----------|-----------------|-------|-------------------------------|---------|-----------------|------------------------------|-----------------|-------------------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 66, 900 | (8.0) | 3, 210 | (48. 9) | 3, 120 | (54. 9) | 1, 420 | (67. 8) | 48. 20 |

(Note) Revisions of the forecast most recently announced: Yes

* Notes

- (1) Significant changes in the scope of consolidation during the period under review: None New: company (company name) -, Excluded: company (company name) -
- (2) Applying of specific accounting of the consolidated interim financial statements: Yes
- (3) Changes in accounting policies, accounting estimates and retrospective restatements
 - (a) Changes in accounting policies based on revisions of accounting standards: None
 - (b) Changes in accounting policies other than ones based on revisions of accounting standards: None
 - (c) Changes in accounting estimates: None
 - (d) Retrospective restatements: None
- (4) Number of issued and outstanding shares (common shares)
 - (a) Total number of issued shares at the end of the period (including treasury shares)

| (/ | -, () ,, | | | | | |
|-----|--|---------------------|--------------------------------|----------------------|--|--|
| | As of September 30, 2024 | 33, 224, 485 shares | As of March 31, 2024 | 33, 224, 485 shares | | |
| (b) | Number of treasury shares at | the end of the per | iod | | | |
| | As of September 30, 2024 | 3, 742, 086 shares | As of March 31, 2024 | 3, 789, 485 shares | | |
| (c) | (c) Average number of shares during the period | | | | | |
| | Six months ended September 30, | 29. 462. 269 shares | Six months ended September 30, | 29. 314. 625 shares | | |
| | 2024 | 29, 402, 209 Shares | 2023 | 23, 314, 023 3114163 | | |

- * Financial results reports are exempt from audit conducted by certified public accountants or an audit Corporation
- * Proper use of earnings forecasts, and other special matters

The forecasts included in this documents are based on the information that the Company has obtained at the time of disclosure.

Actual results may differ significantly from the forecast due to a various factors in the future.

* This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

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1. Overview of business performance, etc.

(1) Overview of business results for this quarter

During the second quarter under review, the Japanese economy showed a moderate recovery trend given the improved employment and income environment and an increase in inbound tourism. On the other hand, the outlook remains uncertain in light of factors such as soaring raw materials prices due to surging resource prices and a weakening yen, the impact of continued high interest rates in Europe and the U.S., and downside risks associated with the stagnant real estate market in China.

The Group announced that it will revise its medium-term management plan in May 2024 in order to transform into a highly profitable business structure by promoting fundamental reforms globally. We will announce details at a later date, but we are promoting structural reforms aimed at new growth.

Under these circumstances, the Group saw domestic net sales decrease by 3,134 million yen year on year to hit 11,138 million yen (down 22.0% year on year), mainly due to the impact of distributors' inventory adjustments continuing from last year. Overseas net sales declined 1,577 million yen year on year to reach 21,950 million yen (down 6.7% year on year) mainly as a result of a decrease in sales caused by distributors' inventory adjustments continuing from last year as with domestic net sales although net sales increased in some regions due to the weaker yen. As a result, consolidated net sales for the second quarter under review totaled 33,088 million yen (down 12.5% year on year).

In terms of profit, operating income decreased 2,496 million yen year on year to total 1,550 million yen (down 61.7% year on year) due to a decrease in profit resulting from a drop in revenue. Ordinary income fell 3,066 million yen year on year to 1.463 million yen (down 67.7% year on year), and net income attributable to owners of the parent decreased 1,893 million yen year on year to hit 1,281 million yen (down 59.6% year on year).

The above results for the second quarter under review are as shown below.

| | Six months ended September 30, 2023 | Six months ended September 30, 2024 | increase/ decrease | Rate of Change |
|---|--|--|-----------------------|-------------------|
| Net sales (Millions of yen) | 37, 800 | 33, 088 | (4, 711) | (12.5%) |
| Gross profit (Millions of yen) | 16, 454 | 14, 387 | (2, 066) | (12.6%) |
| Gross income margin(%) | 43. 5 | 43. 5 | (0.0) | - |
| Operating profit (Millions of yen) | 4, 046 | 1, 550 | (2, 496) | (61.7%) |
| Operating income margin(%) | 10. 7 | 4.7 | (6. 0) | - |
| Ordinary profit (Millions of yen) | 4, 530 | 1, 463 | (3, 066) | (67. 7%) |
| Profit attributable to owners of parent (Millions of yen) | 3, 174 | 1, 281 | (1, 893) | (59.6%) |

(Exchange Rate)

| Average exchange rate for USD | 141.06 | 152. 77 | +11. 71 | - |
|-------------------------------|---------|---------|---------|---|
| Average exchange rate for EUR | 153. 45 | 166. 05 | +12. 60 | _ |
| Average exchange rate for CNY | 19. 75 | 21. 16 | +1. 41 | - |

Results by segment for the second quarter under review are as follows.

[Japan]

In Japan, net sales decreased 4,199 million yen year on year to hit 12,482 million yen (down 25.2% year on year), and operating profit was down 1,753 million yen year on year to total 25 million (down 98.6% year on year). This was due in part to a sense of stagnation in key industries such as robotics and machine tools, and distributors' inventory adjustments.

[Americas]

In North America, although distributors' inventory that was in excess at the end of the previous fiscal year settled down at a certain level and orders were getting on a track to recovery, compared to the same period of the previous fiscal year when backlog of orders were cleared, net sales decreased 357 million yen year on year to reach 7,014 million yen (down 4.9% year on year). Operating income decreased 223 million yen year on year to 720 million yen (down 23.7% year on year).

[Europe, Middle East and Africa(EMEA)]

Net sales in the European market fell year on year in local currency terms due to weak demand in major industries caused by economic downturn and geopolitical risks, but in yen terms, net sales increased 159 million yen year on year to total 7,820 million yen (up 2.1% year on year) due to the weak yen against the euro. Although the gross profit margin improved due to a better model mix and the effect of price hikes, the decrease in sales in local currency terms resulted in an operating loss of 146 million yen (operating income of 320 million yen in the same period of the previous year).

[Asia Pacific]

In the Asia-Pacific region, net sales decreased 313 million yen year on year to total 5,770 million yen (down 5.2% year on year), and operating income dropped 488 million yen year on year to hit 529 million yen (down 48.0% year on year) due to the impact of the economic slowdown in China and Southeast Asia.

Net sales by product category for the second quarter under review are as follows.

[HMI]

Net sales decreased 1,056 million yen year on year to reach 16,378 million yen (down 6.1% year on year) as a result of distributors' inventory adjustments for our mainstay switches and programmable displays especially in Japan.

*This product category includes control switches, joysticks, indicator lights, and programmable displays, which are key human-machine interfaces (HMIs).

[Industrial relays & components]

Net sales were down 677 million yen year on year to hit 5,487 million yen (down 11.0% year on year) as a result of a decrease in sales of industrial relays in the Asia-Pacific region, our key market, due to the economic slowdown particularly in the Chinese market and continuing distributors' inventory adjustments.

*This product category includes switching power supplies, terminal blocks, control relays/sockets, and circuit protectors, which are built into control panels for controlling and operating machines and production lines and are used as the basis for control parts of machines and equipment.

[Automation & sensing]

Net sales decreased 1,202 million yen year on year to reach 4,174 million yen (down 22.4% year on year) as the backlog of orders for our mainstay programmable logic controllers was resolved in addition to a decrease in new orders, especially in the Americas.

*This product category includes products designed to contribute to the automation of equipment used in a wide range of industrial and consumer applications, programmable controllers, which act as the brains of machines and equipment, and automatic identification devices, which are used in retail, logistics, and various other areas.

[Safety & explosion protection]

Net sales fell 1,054 million yen year on year to total 5,206 million yen (down 16.8% year on year) due to a downturn in sales of safety components as distributors' inventory adjustments continued and demand kept decreasing in major industries such as semiconductors and machine tools in Japan and the Asia-Pacific region, particularly in the Chinese market.

*This product category includes safety components, such as emergency stop pushbutton switches, safety switches, and enabling devices, which protect the safety of industrial sites, as well as explosion-protection devices that prevent accidents at sites where explosive gases exist, such as oil and chemical plants.

[Systems]

Net sales dropped 435 million yen year on year to reach 1,534 million yen (down 22.1% year on year) due to a decrease in sales of control panels for semiconductor manufacturing facilities, logistics facilities, etc. in the Asia-Pacific region.

*This product category includes various systems custom-made with IDEC products according to customer needs as well as collaborative robot system solutions that combine safety components and safety technologies to create optimal systems.

[Others]

Net sales fell 284 million yen year on year to total 308 million yen (down 48.0% year on year) as a result of a decrease in demand for other related products in Japan.

*This product category includes mega-solar and photovoltaic power generation power management systems (renewable energy business), which are being researched for application in a wide range of fields.

(2) Overview of financial position for this quarter

(Assets, liabilities, and net assets)

Total assets at the end of the second quarter under review came to 102,252 million yen, a decrease of 4,886 million yen since the end of the previous fiscal year. This uptick was mainly due to a decrease of 2,658 million yen in trade receivables, a decrease of 1,923 million yen in property, plant and equipment and intangible assets, and a decrease of 1,222 million yen in inventories, despite an increase of 800 million yen in cash and deposit.

Liabilities decreased 3,132 million yen from the end of the previous fiscal year to total 37,999 million yen. This fall was mainly due to a decrease of 2,126 million yen in borrowings, a decrease of 209 million yen in deferred tax liabilities, and a decrease of 205 million yen in trade payables.

Net assets decreased 1,753 million yen from the end of the previous fiscal year to reach 64,253 million yen mainly due to a decrease of 1,366 million yen in foreign currency translation adjustments.

(Cash flows)

Cash and cash equivalents at the end of the second quarter under review came to 16,131 million yen, a increase of 1,090 million yen since the end of the previous fiscal year.

Cash flows and main reasons for the results for the second quarter under review are as follows.

Net cash provided by operating activities was 6,741 million yen compared with 2,401 million yen in the same period of the previous fiscal year. This was mainly due to a decrease of 2,524 million yen in trade payables, to the recording of 2,037 million yen of depreciation, 1,973 million yen of profit before income taxes.

Net cash used in investing activities was 1,082 million yen, compared with 204 million yen in the same period of the previous fiscal year. This was mainly due to the disbursement of 1,818 million yen for acquisition of non-current assets, in spite of proceeds of 536 million yen from sale of property, plant and equipment and proceeds of 154 million yen from refunds of time deposits.

Net cash used in financing activities was 4,250 million yen, compared with 2,850 million yen in the same period of the previous fiscal year. This was mainly due to the disbursement of 2,124 million yen through the repayment of loans and 1,906 million yen through the payment of dividends.

(3) Explanation of future forecast information such as consolidated financial results forecasts We have revised our consolidated financial results forecasts for the fiscal year ending March 2025. For details, please refer to "Notice Concerning Revision of Financial Results Forecasts" announced today.

2. Consolidated Interim Financial Statements

(1)Consolidated Interim Balance Sheets

| | As of March 31, 2024 | As of September 30, 2024 |
|---|----------------------|--------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 17, 628 | 18, 429 |
| Notes and accounts receivable - trade, | 12,716 | 10, 437 |
| and contract assets | 12, 110 | 10, 401 |
| Electronically recorded monetary claims - | 928 | 548 |
| operating | 320 | 010 |
| Merchandise and finished goods | 13, 000 | 12, 430 |
| Work in process | 1, 919 | 1, 721 |
| Raw materials and supplies | 6, 559 | 6, 104 |
| Other | 2, 203 | 2, 177 |
| Allowance for doubtful accounts | (35) | (33) |
| Total current assets | 54, 921 | 51, 816 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 9, 668 | 9, 124 |
| Machinery, equipment and vehicles, net | 3, 932 | 3, 762 |
| Tools, furniture and fixtures, net | 1, 798 | 1, 741 |
| Land | 5, 958 | 5, 705 |
| Leased assets, net | 142 | 196 |
| Right-of-use assets, net | 1, 749 | 1, 524 |
| Construction in progress | 752 | 1, 178 |
| Total property, plant and equipment | 24, 000 | 23, 233 |
| Intangible assets | | |
| Trademark right | 2, 534 | 2, 379 |
| Customer-related intangible assets | 7, 965 | 7, 451 |
| Software | 1,602 | 1, 945 |
| Goodwill | 12, 284 | 11, 522 |
| Other | 1, 123 | 1, 056 |
| Total intangible assets | 25, 511 | 24, 355 |
| Investments and other assets | | |
| Investment securities | 489 | 530 |
| Retirement benefit asset | 399 | 397 |
| Deferred tax assets | 1, 201 | 1, 318 |
| Other | 646 | 624 |
| Allowance for doubtful accounts | (31) | (23) |
| Total investments and other assets | 2, 704 | 2, 847 |
| Total non-current assets | 52, 217 | 50, 436 |
| Total assets | 107, 138 | 102, 252 |

| | As of March 31, 2024 | As of September 30, 2024 |
|---|----------------------|--------------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 3, 792 | 3,600 |
| Electronically recorded obligations - | , | - |
| operating | 537 | 523 |
| Short-term borrowings | 7,000 | 6,600 |
| Current portion of long-term borrowings | 6, 073 | 3, 465 |
| Lease liabilities | 566 | 571 |
| Accounts payable - other | 852 | 651 |
| Accrued expenses | 2, 430 | 2, 296 |
| Income taxes payable | 505 | 615 |
| Contract liabilities | 477 | 906 |
| Deposits received | 165 | 119 |
| Provision for product warranties | 40 | 35 |
| Other | 1, 388 | 1, 263 |
| Total current liabilities | 23, 830 | 20,650 |
| Non-current liabilities | | |
| Long-term borrowings | 10, 183 | 11,065 |
| Lease liabilities | 1, 418 | 1, 243 |
| Deferred tax liabilities | 3, 026 | 2, 817 |
| Provision for retirement benefits for | | |
| directors (and other officers) | 56 | 30 |
| Retirement benefit liability | 1, 485 | 1, 409 |
| Asset retirement obligations | 116 | 116 |
| Other | 1,014 | 666 |
| Total non-current liabilities | 17, 301 | 17, 348 |
| Total liabilities | 41, 132 | 37, 999 |
| Net assets | , | , |
| Shareholders' equity | | |
| Share capital | 10, 056 | 10, 056 |
| Capital surplus | 9, 571 | 9, 611 |
| Retained earnings | 41, 077 | 40, 445 |
| Treasury shares | (6, 970) | (6, 885) |
| Total shareholders' equity | 53, 735 | 53, 227 |
| Accumulated other comprehensive income | | 30,11 |
| Valuation difference on available-for- | | |
| sale securities | (16) | 12 |
| Foreign currency translation adjustment | 11, 801 | 10, 434 |
| Remeasurements of defined benefit plans | 30 | 46 |
| Total accumulated other comprehensive | | |
| income | 11, 815 | 10, 493 |
| Share acquisition rights | 455 | 532 |
| Total net assets | 66,006 | 64, 253 |
| Total liabilities and net assets | 107, 138 | |
| Total Hantities and het assets | 107, 130 | 102, 252 |

(2)Consolidated Interim Statements of Income and Consolidated Interim Statements of Comprehensive Income (Consolidated Interim Statements of Income)

| | | · · · · · · |
|--|--|--|
| | Six months ended September 30, 2023 | Six months ended September 30, 2024 |
| Net sales | 37, 800 | 33, 088 |
| Cost of sales | 21, 345 | 18, 701 |
| Gross profit | 16, 454 | 14, 387 |
| Selling, general and administrative expenses | 12, 407 | 12, 837 |
| Operating profit | 4, 046 | 1,550 |
| Non-operating income | , | , |
| Interest and dividend income | 70 | 72 |
| Share of profit of entities accounted for | | 25 |
| using equity method | 74 | 65 |
| Foreign exchange gains | 691 | _ |
| Gain on valuation of derivatives | _ | 175 |
| Other | 170 | 142 |
| Total non-operating income | 1,006 | 454 |
| Non-operating expenses | | |
| Interest expenses | 63 | 83 |
| Foreign exchange losses | _ | 123 |
| Derivative losses | 155 | 180 |
| Loss on valuation of derivatives | 181 | _ |
| Other | 122 | 153 |
| Total non-operating expenses | 523 | 541 |
| Ordinary profit | 4, 530 | 1, 463 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 10 | 221 |
| Gain on sale of investment securities | 62 | _ |
| Gain on reversal of share acquisition rights | 3 | 2 |
| Insurance claim income | _ | 290 |
| Total extraordinary income | 77 | 513 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 2 | 0 |
| Loss on abandonment of non-current assets | 1 | 3 |
| Loss on liquidation of business | 45 | _ |
| Total extraordinary losses | 49 | 3 |
| Profit before income taxes | 4, 558 | 1, 973 |
| Income taxes - current | 1, 419 | 910 |
| Income taxes - deferred | (35) | (218) |
| Total income taxes | 1, 383 | 692 |
| Profit — | 3, 174 | 1, 281 |
| Profit attributable to owners of parent | 3, 174 | 1, 281 |
| <u> </u> | , | , = |

| | Six months ended September 30, 2023 | Six months ended September 30, 2024 |
|--|--|--|
| Profit | 3, 174 | 1, 281 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (50) | 28 |
| Foreign currency translation adjustment | 4, 698 | (1, 366) |
| Remeasurements of defined benefit plans, net of tax | (0) | 16 |
| Total other comprehensive income | 4, 647 | (1, 322) |
| Comprehensive income | 7,822 | (40) |
| Comprehensive income attributable to Comprehensive income attributable to owners of parent | 7,822 | (40) |

| (M11 | 11c | ns o | ΣŤ | ven) |
|------|-----|------|----|------|

| | Six months ended | Six months ended |
|---|--------------------|--------------------|
| | September 30, 2023 | September 30, 2024 |
| Cash flows from operating activities | | · |
| Profit before income taxes | 4, 558 | 1,973 |
| Depreciation | 1, 925 | 2, 037 |
| Insurance claim income | _ | (290) |
| Loss on liquidation of business | 45 | - |
| Loss (gain) on sale of investment securities | (62) | - |
| Amortization of goodwill | 484 | 501 |
| Increase (decrease) in allowance for doubtful | | (a) |
| accounts | 9 | (9) |
| Increase (decrease) in net defined benefit asset | (==) | (=a) |
| and liability | (59) | (50) |
| Interest and dividend income | (70) | (72) |
| Interest expenses | 63 | 83 |
| Foreign exchange losses (gains) | (490) | (118) |
| Share of loss (profit) of entities accounted for | () | () |
| using equity method | (74) | (65) |
| Increase (decrease) in provision for product | | (0) |
| warranties | 3 | (3) |
| Loss (gain) of derivatives | 316 | (14) |
| Loss (gain) on sale of non-current assets | (8) | (221) |
| Loss on abandonment of non-current assets | 1 | 3 |
| Decrease (increase) in notes and accounts | 400 | 0.504 |
| receivable - trade, and contract assets | 433 | 2, 524 |
| Decrease (increase) in inventories | (663) | 872 |
| Increase (decrease) in Contract liabilities | 7 | 446 |
| Decrease (increase) in accounts receivable - | (40) | 477 |
| other | (42) | 47 |
| Increase (decrease) in trade payables | (1, 141) | (153) |
| Increase (decrease) in accounts payable - other | (293) | (124) |
| Increase (decrease) in accrued expenses | (30) | (86) |
| Increase/decrease in consumption taxes | (22) | (44) |
| payable/consumption taxes refund receivable | (63) | (44) |
| Increase (decrease) in deposits received | 9 | (46) |
| Other, net | (384) | (201) |
| Subtotal | 4, 473 | 6, 988 |
| Interest and dividends received | 89 | 100 |
| Interest paid | (64) | (84) |
| Income taxes paid | (2, 096) | (264) |
| Net cash provided by (used in) operating activities | 2, 401 | 6, 741 |

| | Six months ended | Six months ended |
|--|--------------------|--------------------|
| | September 30, 2023 | September 30, 2024 |
| Cash flows from investing activities | | • , |
| Payments into time deposits | (1, 425) | (1, 694) |
| Proceeds from withdrawal of time deposits | 2, 821 | 1,848 |
| Purchase of property, plant and equipment | (914) | (1, 269) |
| Proceeds from sale of property, plant and | 0.0 | 500 |
| equipment | 26 | 536 |
| Purchase of intangible assets | (380) | (549) |
| Purchase of investment securities | (57) | (3) |
| Proceeds from sale of investment securities | 85 | _ |
| Proceeds from collection of long-term loans | 31 | 31 |
| receivable | 51 | 31 |
| Purchase of shares of subsidiaries resulting in | (429) | _ |
| change in scope of consolidation | (429) | |
| Other, net | 37 | 16 |
| Net cash provided by (used in) investing | (204) | (1 000) |
| activities | (204) | (1, 082) |
| Cash flows from financing activities | | |
| Proceeds from short-term borrowings | 14, 000 | 14, 050 |
| Repayments of short-term borrowings | (14, 000) | (14, 450) |
| Proceeds from long-term borrowings | 200 | 3,000 |
| Repayments of long-term borrowings | (1, 120) | (4,724) |
| Purchase of treasury shares | (0) | (0) |
| Dividends paid | (1, 894) | (1,906) |
| Repayments of lease liabilities | (315) | (314) |
| Other, net | 279 | 95 |
| Net cash provided by (used in) financing | (2, 850) | (4.250) |
| activities | (2, 830) | (4, 250) |
| Effect of exchange rate change on cash and cash | 653 | (317) |
| equivalents | 000 | (317) |
| Net increase (decrease) in cash and cash | 0 | 1 000 |
| equivalents | 0 | 1, 090 |
| Cash and cash equivalents at beginning of period | 15, 070 | 15, 040 |
| Increase (decrease) in cash and cash equivalents | | |
| resulting from change in accounting period of | 61 | - |
| subsidiaries | | |
| Cash and cash equivalents at end of period | 15, 131 | 16, 131 |

(3) Notes on the Consolidated Interim Financial Statements

[Notes - Uncertainties of entity's ability to continue as going concern]

No items to report

[Notes - When there are significant changes in amounts of equity] No items to report

[Notes - Accounting treatments specific to interim financial statements]

(Calculation of Income tax expense)

Some consolidated subsidiaries have adopted a method for reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year that includes the second quarter under review and multiplying interim profit before income taxes by this estimated effective tax rate.

[Notes - Segment information, etc.]

[Segment Information]

I Six months ended September 30, 2023 (From April 1, 2023 to September 30, 2023)

1. Disclosure of sales and profit (loss) for each reportable segment

(Millions of yen)

| | | Repo | rtable segm | ents | | Adjustments | Consolidated | |
|--|---------|----------|-------------|-----------------|---------|-------------|--------------|--|
| | Japan | Americas | EMEA | Asia Pacific | Total | Adjustments | total | |
| Net Sales | | | | | | | | |
| Revenue from Contracts with Customers | 16, 682 | 7, 372 | 7, 661 | 6, 083 | 37, 800 | _ | 37, 800 | |
| Other income | - | - | - | - | - | - | - | |
| Revenues from external customers | 16, 682 | 7, 372 | 7, 661 | 6, 083 | 37, 800 | _ | 37, 800 | |
| Transactions with other segments | 4, 313 | 484 | 1, 286 | 4, 578 | 10, 663 | (10, 663) | - | |
| Total | 20, 995 | 7, 857 | 8, 948 | 10, 662 | 48, 464 | (10, 663) | 37, 800 | |
| Segment profit | 1, 778 | 944 | 320 | 1, 018 | 4, 062 | (15) | 4, 046 | |

- (Notes)1. Adjustments of segment profit (15) million yen represents intersegment transactions.
 - 2. Segment profit has been adjusted to be consistent with the operating profit reported in the consolidated statements of income.
 - 3. These are mainly performance obligations that are satisfied at a point in time, but some performance obligations are satisfied over a period of time.

The amounts recognized as performance obligations satisfied over time are insignificant.

- II Six months ended September 30, 2024 (From April 1, 2024 to September 30, 2024)
 - 1. Disclosure of sales and profit (loss) for each reportable segment

| | | Repo | | Adjustments | Consolidated | | |
|---------------------------------------|---------|----------|--------|-----------------|--------------|-------------|---------|
| | Japan | Americas | EMEA | Asia Pacific | Total | Adjustments | total |
| Net Sales | | | | | | | |
| Revenue from Contracts with Customers | 12, 482 | 7, 014 | 7,820 | 5, 770 | 33, 088 | - | 33, 088 |
| Other income | - | - | - | - | - | - | - |
| Revenues from external customers | 12, 482 | 7, 014 | 7, 820 | 5, 770 | 33, 088 | _ | 33, 088 |
| Transactions with other segments | 3, 761 | 465 | 1, 357 | 2, 630 | 8, 214 | (8, 214) | - |
| Total | 16, 244 | 7, 480 | 9, 177 | 8, 400 | 41, 303 | (8, 214) | 33, 088 |
| Segment profit(loss) | 25 | 720 | (146) | 529 | 1, 129 | 420 | 1, 550 |

- $(Notes) \, 1. \ \, \text{Adjustments of segment profit} \, (loss) \, \, 420 \, \, \text{million yen represents intersegment transactions}.$
 - 2. Segment profit(loss) has been adjusted to be consistent with the operating profit reported in the consolidated statements of income.
 - 3. These are mainly performance obligations that are satisfied at a point in time, but some performance obligations are satisfied over a period of time.
 - The amounts recognized as performance obligations satisfied over time are insignificant.

3. Supplementary Information

(1) Summary of consolidated performance

①Six months ended September 30, 2023 and September 30, 2024

(Millions of yen, %)

| | | - | ear ended 1, 2024 | | Fiscal year ended March 31, 2025 | | | |
|---|-------------------|-------|----------------------|-------|-------------------------------------|-------|-------------------------|-------|
| | Second quarter | YoY | Full year | YoY | Second quarter | YoY | Full year (Forecast) | YoY |
| Net sales | 37, 800 | 87. 5 | 72, 711 | 86. 7 | 33, 088 | 87. 5 | 66, 900 | 92.0 |
| Operating profit | 4, 046 | 53. 5 | 6, 276 | 44. 6 | 1,550 | 38. 3 | 3, 210 | 51. 1 |
| Ordinary profit | 4, 530 | 55. 7 | 6, 920 | 48. 1 | 1, 463 | 32. 3 | 3, 120 | 45. 1 |
| Profit attributable to owners of parent | 3, 174 | 55.8 | 4, 407 | 43. 4 | 1, 281 | 40. 4 | 1, 420 | 32. 2 |

$@ \\ Quarterly trends$

(Millions of yen)

| | | - | ear ended 1, 2024 | | Fiscal year ended March 31, 2025 | | | |
|---|------------------|-------------------|----------------------|-------------------|-------------------------------------|-------------------|------------------|-------------------|
| | First quarter | Second quarter | Third quarter | Fourth Quarter | First quarter | Second quarter | Third quarter | Fourth quarter |
| Net sales | 18, 180 | 19, 620 | 16, 540 | 18, 370 | 15, 962 | 17, 126 | - | - |
| Operating profit | 1, 665 | 2, 381 | 603 | 1,625 | 272 | 1, 278 | - | _ |
| Ordinary profit | 2, 022 | 2, 507 | 532 | 1, 858 | 494 | 969 | _ | _ |
| Profit attributable to owners of parent | 1, 467 | 1,706 | 263 | 969 | 300 | 980 | _ | - |

(2)Net sales by products

 $\widehat{\mbox{USix}}$ months ended September 30, 2023 and September 30, 2024

| | | Fiscal ye March 3 | ear ended 1, 2024 | | Fiscal year ended March 31, 2025 | | | |
|--------------------------------|-------------------|----------------------|----------------------|--------|-------------------------------------|-------|-------------------------|-------|
| | Second quarter | YoY | Full year | YoY | Second quarter | YoY | Full year (Forecast) | YoY |
| HMI | 17, 434 | 94. 9 | 33, 948 | 94. 9 | 16, 378 | 93. 9 | 32, 600 | 96. 0 |
| Industrial relays & components | 6, 165 | 72. 3 | 11, 629 | 75. 1 | 5, 487 | 89. 0 | 11,000 | 94. 6 |
| Automation & sensing | 5, 377 | 102. 3 | 9, 904 | 95. 9 | 4, 174 | 77. 6 | 8, 500 | 85. 8 |
| Safety & explosion protection | 6, 260 | 76. 6 | 11, 647 | 71.5 | 5, 206 | 83. 2 | 10, 800 | 92. 7 |
| Systems | 1, 969 | 91.0 | 3, 969 | 81. 9 | 1, 534 | 77. 9 | 2, 900 | 73. 1 |
| Others | 593 | 86. 1 | 1,612 | 137. 3 | 308 | 52.0 | 1, 100 | 68. 2 |
| Total | 37, 800 | 87. 5 | 72, 711 | 86. 7 | 33, 088 | 87. 5 | 66, 900 | 92. 0 |

$@ \\ Quarterly trends$

(Millions of yen)

| | | Fiscal ye March 3 | | | Fiscal year ended March 31, 2025 | | | |
|--------------------------------|------------------|----------------------|------------------|-------------------|-------------------------------------|-------------------|------------------|-------------------|
| | First quarter | Second quarter | Third quarter | Fourth quarter | First quarter | Second quarter | Third quarter | Fourth quarter |
| HMI | 8, 594 | 8, 839 | 7, 844 | 8, 669 | 8, 149 | 8, 229 | _ | - |
| Industrial relays & components | 2, 948 | 3, 216 | 2, 475 | 2, 987 | 2, 533 | 2, 953 | - | - |
| Automation & sensing | 2, 341 | 3, 036 | 2, 271 | 2, 256 | 2,071 | 2, 102 | - | _ |
| Safety & explosion protection | 3, 104 | 3, 156 | 2, 475 | 2, 911 | 2, 350 | 2, 855 | ı | _ |
| Systems | 911 | 1,058 | 1,023 | 976 | 714 | 820 | - | - |
| Others | 280 | 313 | 449 | 570 | 142 | 165 | - | _ |
| Total | 18, 180 | 19, 620 | 16, 540 | 18, 370 | 15, 962 | 17, 126 | _ | _ |

(3) Net sales by regions

(Millions of yen, %)

| | | | ear ended 1, 2024 | | Fiscal year ended March 31, 2025 | | | |
|----------------|-------------------|-------|----------------------|-------|-------------------------------------|-------|-------------------------|-------|
| | Second quarter | YoY | Full year | YoY | Second quarter | YoY | Full year (Forecast) | YoY |
| Japan | 14, 272 | 82.7 | 26, 907 | 77.9 | 11, 138 | 78. 0 | 23, 800 | 88.5 |
| 0verseas | | | | | | | | |
| Americas | 7, 331 | 94.8 | 14, 158 | 90.3 | 7, 100 | 96. 9 | - | - |
| EMEA | 7, 689 | 111.0 | 15, 589 | 115.8 | 7, 568 | 98. 4 | - | - |
| Asia Pacific | 8, 507 | 75. 6 | 16, 056 | 79.4 | 7, 281 | 85. 6 | ı | Ī |
| Total Overseas | 23, 528 | 90.8 | 45, 804 | 92.8 | 21, 950 | 93. 3 | 43, 100 | 94. 1 |
| Total | 37, 800 | 87. 5 | 72, 711 | 86. 7 | 33, 088 | 87. 5 | 66, 900 | 92. 0 |

$@ \\ Quarterly trends$

| | | | ear ended 1, 2024 | | Fiscal year ended March 31, 2025 | | | |
|----------------|------------------|-------------------|----------------------|-------------------|-------------------------------------|-------------------|------------------|-------------------|
| | First quarter | Second quarter | Third Quarter | Fourth quarter | First quarter | Second quarter | Third quarter | Fourth quarter |
| Japan | 6, 681 | 7, 591 | 5, 981 | 6, 653 | 4, 937 | 6, 201 | _ | - |
| 0verseas | | | | | | | | |
| Americas | 3, 707 | 3, 624 | 3, 159 | 3, 667 | 3, 572 | 3, 528 | _ | - |
| EMEA | 3, 776 | 3, 913 | 3, 757 | 4, 142 | 3, 977 | 3, 591 | _ | - |
| Asia Pacific | 4, 015 | 4, 492 | 3, 641 | 3, 907 | 3, 474 | 3,806 | _ | - |
| Total Overseas | 11, 498 | 12, 029 | 10, 559 | 11, 717 | 11, 025 | 10, 925 | _ | - |
| Total | 18, 180 | 19, 620 | 16, 540 | 18, 370 | 15, 962 | 17, 126 | _ | - |

(4)Orders received and orders backlog

(Millions of yen, %)

| | Second quarter of | | | | Second quarter of | | | | |
|--------------|----------------------------------|-------|-------------------|--------|----------------------------------|--------|-------------------|-------|--|
| | fiscal year ending March 31,2024 | | | | fiscal year ending March 31,2025 | | | | |
| | Orders received | YoY | Orders backlog | YoY | Orders received | YoY | Orders backlog | YoY | |
| Japan | 12, 308 | 62. 9 | 9, 140 | 50. 9 | 13, 104 | 106. 5 | 6, 757 | 73. 9 | |
| Americas | 5, 749 | 61. 2 | 3, 233 | 48. 7 | 6, 772 | 117.8 | 2, 611 | 80.8 | |
| EMEA | 7, 402 | 92.8 | 9, 340 | 113. 5 | 7, 198 | 97. 2 | 7, 370 | 78. 9 | |
| Asia Pacific | 5, 003 | 75. 3 | 3, 005 | 55. 5 | 5, 367 | 107. 3 | 2, 585 | 86. 1 | |
| Total | 30, 463 | 69. 9 | 24, 720 | 64. 7 | 32, 442 | 106. 5 | 19, 325 | 78. 2 | |

(5) Consolidated statement of cash flows

(Millions of yen)

| | Fiscal year ended March 31, 2024 | | | | Fiscal year ended March 31, 2025 | | | | |
|--------------------------------------|-------------------------------------|-------------------|------------------|-------------------|-------------------------------------|-------------------|------------------|-------------------|--|
| | First quarter | Second quarter | Third quarter | Fourth quarter | First quarter | Second quarter | Third quarter | Fourth quarter | |
| Cash flows from operating activities | (414) | • | (215) | • | 4, 036 | 2, 704 | - quar ter | - quar ter | |
| Cash flows from investing activities | 78 | (282) | (958) | (760) | (347) | (735) | I | _ | |
| Cash flows from financing activities | (2, 327) | (523) | 1, 421 | (3, 033) | (3, 309) | (941) | ı | _ | |
| Cash and cash equivalents | 12, 969 | 15, 131 | 15, 167 | 15, 040 | 15, 957 | 16, 131 | _ | _ | |

(6)Capital expenditure

(Millions of yen, %)

| | Fiscal year ended March 31, 2024 | | | | Fiscal year ended March 31, 2025 | | | |
|--------------|-------------------------------------|-------|-----------|------|-------------------------------------|--------|-------------------------|-------|
| | Second quarter | YoY | Full year | YoY | Second quarter | YoY | Full year (Forecast) | YoY |
| Consolidated | 1, 442 | 76. 7 | 2, 960 | 72.4 | 1, 980 | 137. 3 | 4, 400 | 148.6 |

$(7) \, {\tt Depreciation} \ {\tt and} \ {\tt amortization} \ {\tt expense}$

(Millions of yen, %)

| | Fiscal year ended March 31, 2024 | | | | Fiscal year ended March 31, 2025 | | | |
|--------------|-------------------------------------|--------|-----------|--------|-------------------------------------|-------|-------------------------|--------|
| | Second quarter | YoY | Full year | YoY | Second quarter | YoY | Full year (Forecast) | YoY |
| Consolidated | 1, 925 | 111. 9 | 3, 917 | 110. 5 | 2, 037 | 105.8 | 4, 200 | 107. 2 |

(8) R&D expense

| | Fiscal year ended March 31, 2024 | | | | Fiscal year ended March 31, 2025 | | | |
|--------------|-------------------------------------|----------------|-----------|----------------|-------------------------------------|----------------|-------------------------|----------------|
| | Second quarter | Sales Ratio | Full year | Sales Ratio | Second quarter | Sales Ratio | Full year (Forecast) | Sales Ratio |
| Consolidated | 1, 399 | 3. 7 | 2, 796 | 3.8 | 1, 443 | 4. 4 | 2,800 | 4. 2 |