# Summary of Financial Results (Japan GAAP) [Consolidated] For the First Quarter of Fiscal Year Ending March 31, 2025

August 2, 2024

IDEC CORPORATION URL http://jp.idec.com/ Company name:

Stock exchange listing: Tokyo Stock Exchange - Prime Market

Stock code: 6652

Representative: Toshiyuki Funaki, Chairman and Chief Executive Officer

Contact: Yasuyuki Ogawa, General Manager of strategic Planning (Tel. +81-06-6398-2500)

Scheduled date for dividend payment: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for analysts)

(Amounts less than one million yen are omitted.)

1. Consolidated financial results for the three months ended June 30, 2024 (From April 1 to June 30, 2024)

(1) Consolidated operating results

(1) Consolidated operating results (Percentages				ercentages in	dicate y	ear-on-year c	hanges.)	
	Net sal	Net sales Operating profit Ordinar		Ordinary p	rofit	Profit attri to owners of		
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2024	15, 962	(12. 2)	272	(83. 6)	494	(75. 6)	300	(79. 5)
June 30, 2023	18, 180	(9.8)	1, 665	(47. 2)	2, 022	(43. 2)	1, 467	(42. 6)

(Note) Comprehensive income:

Three months ended June 30, 2024

3,263 million yen (41.6%)

Three months ended June 30, 2023

5,591 million yen 11. 2%

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2024	10. 21	10. 19
June 30, 2023	50. 16	49. 91

### (2) Consolidated financial position

	Total assets	Net assets	Shareholder's equity ratio
As of	Millions of yen	Millions of yen	%
June 30, 2024	108, 091	67, 469	62. 0
March 31, 2024	107, 138	66, 006	61.2

(Reference) Shareholders' equity: As of June 30, 2024

As of March 31, 2024

66,977 million yen 65,551 million yen

#### 2. Dividends

	Dividends per share						
	End of first quarter	End of second quarter	End of third quarter	End of fiscal year	Annual (Total)		
	Yen	Yen	Yen	Yen	Yen		
Fiscal year ended March 31, 2024	-	65. 00	-	65. 00	130. 00		
Fiscal year ended March 31, 2025	_						
Fiscal year ending March 31, 2025(Forecast)		65. 00	-	65. 00	130. 00		

(Note) Changes in the forecasted cash dividends in this quarter: None

3. Forecast of consolidated results for the fiscal year ending March 31, 2025 (From April 1, 2024 to March 31, 2025)

(Percentages indicate changes from the previous year.)

	Net sal	les	Operating profit		Ordinary profit		Profit attri to owners of		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	71, 700	(1.4)	5, 200	(17. 1)	5, 200	(24. 9)	4, 000	(9. 2)	136. 23

(Note) Revisions of the forecast most recently announced: None

#### \* Notes

- (1) Significant changes in the scope of consolidation during the period under review: None New: company (company name) -, Excluded: company (company name) -
- (2) Applying of specific accounting of the consolidated quarterly financial statements: Yes
- (3) Changes in accounting policies, accounting estimates and retrospective restatements
  - (a) Changes in accounting policies based on revisions of accounting standards: None
  - (b) Changes in accounting policies other than ones based on revisions of accounting standards: None
  - (c) Changes in accounting estimates: None
  - (d) Retrospective restatements: None
- (4) Number of issued and outstanding shares (common shares)
  - (a) Total number of issued shares at the end of the period (including treasury shares)

	As of June 30, 2024	33, 224, 485 shares	As of March 31, 2024	33, 224, 485 shares
(b)	Number of treasury shares at	the end of the per	iod	_
	As of June 30, 2024	3, 758, 672 shares	As of March 31, 2024	3, 789, 485 shares
(c)	Average number of shares duri	ng the period		_
	Three months ended June 30, 2024	29, 448, 072 shares	Three months ended June 30, 2023	29, 264, 116 shares

- \* Review of accompanying quarterly consolidated financial statements by certified public accountants or auditing firms: None
- \* Proper use of earnings forecasts, and other special matters

The forecasts included in this documents are based on the information that the Company has obtained at the time of disclosure.

Actual results may differ significantly from the forecast due to a various factors in the future.

\* This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

# List of Attachments

1. Ov	verview of business performance, etc.	2
(1)	Overview of business results for this quarter	2
(2)	Overview of financial position for this quarter	4
(3)	Explanation of future forecast information such as consolidated financial results forecasts $\cdots$	4
2. Co	onsolidated Quarterly Financial Statements	5
(1)	Consolidated Quarterly Balance Sheets	5
	Consolidated Quarterly Statements of Income and Consolidated Quarterly Statements of Comprehensive Income	7
(3)	Notes on the Consolidated Quarterly Financial Statements	9
	[Notes - Uncertainties of entity's ability to continue as going concern]	9
	[Notes - When there are significant changes in amounts of equity]	9
	[Notes - Accounting treatments specific to quarterly financial statements]	9
	[Notes - Quarterly consolidated statement of cash flows]	9
	[Notes - Segment information, etc.]	10
3. Su	upplementary Information ·····	11
(1)	Summary of consolidated performance ····	11
(2)	Net sales by products	11
(3)	Net sales by regions	11
(4)	Orders received and orders backlog	12
(5)	Consolidated statement of cash flows	12
(6)	Capital expenditure ·····	12
(7)	Depreciation and amortization expense	12
(8)	R&D expense ····	12

#### 1. Overview of business performance, etc.

#### (1) Overview of business results for this quarter

During the first quarter under review, the Japanese economy showed a moderate recovery trend given the improved employment and income environment and an increase in inbound tourism. On the other hand, the outlook remains uncertain in light of factors such as soaring raw materials prices due to surging resource prices and a weakening yen, the impact of continued high interest rates in Europe and the U.S., and downside risks associated with the stagnant real estate market in China.

The Group announced that it will revise its medium-term management plan in May 2024 in order to transform into a highly profitable business structure by promoting fundamental reforms globally. We will announce details at a later date, but we are promoting structural reforms aimed at new growth.

Under these circumstances, the Group saw domestic net sales decrease by 1,744 million yen year on year to hit 4,937 million yen (down 26.1% year on year), mainly due to the impact of distributors' inventory adjustments continuing from last year. Overseas net sales declined 473 million yen year on year to reach 11,025 million yen (down 4.1% year on year) mainly as a result of a decrease in sales caused by distributors' inventory adjustments continuing from last year as with domestic net sales although net sales increased in some regions due to the weaker yen. As a result, consolidated net sales for the first quarter under review totaled 15,962 million yen (down 12.2% year on year).

In terms of profit, operating income decreased 1,392 million yen year on year to total 272 million yen (down 83.6% year on year) due to a decrease in profit resulting from a drop in revenue. Ordinary income fell 1,528 million yen year on year to 494 million yen (down 75.6% year on year), and net income attributable to owners of the parent decreased 1,167 million yen year on year to hit 300 million yen (down 79.5% year on year).

The above results for the first quarter under review are as shown below.

	Three months ended June 30, 2023	Three months ended June 30, 2024	increase/ decrease	Rate of Change
Net sales (Millions of yen)	18, 180	15, 962	(2, 218)	(12. 2%)
Gross profit (Millions of yen)	7, 900	6, 861	(1, 039)	(13. 2%)
Gross income margin(%)	43. 5	43.0	(0.5)	-
Operating profit (Millions of yen)	1, 665	272	(1, 392)	(83.6%)
Operating income margin(%)	9. 2	1.7	(7. 5)	-
Ordinary profit (Millions of yen)	2, 022	494	(1, 528)	(75.6%)
Profit attributable to owners of parent (Millions of yen)	1, 467	300	(1, 167)	(79.5%)

#### (Exchange Rate)

Average exchange rate for USD	137. 49	155. 86	+18. 37	-
Average exchange rate for EUR	149. 58	167. 84	+18. 26	-
Average exchange rate for CNY	19. 56	21. 47	+1.91	-

Results by segment for the first quarter under review are as follows.

### [Japan]

In Japan, net sales decreased 2,062 million yen year on year to hit 5,673 million yen (down 26.7% year on year), and operating loss totaled 457 million yen (operating income of 672 million yen in the same period of the previous fiscal year). This was due in part to a sense of stagnation in key industries such as robotics and machine tools, and distributors' inventory adjustments.

#### [Americas]

In North America, although distributors' inventory that was in excess at the end of the previous fiscal year settled down at a certain level and orders were getting on a track to recovery, compared to the same period of the previous fiscal year when backlog of orders were cleared, net sales decreased 169 million yen year on year to reach 3,506 million yen (down 4.6% year on year). Operating income decreased 14 million yen year on year to 341 million yen (down 4.2% year on year).

#### [Europe, Middle East and Africa (EMEA)]

Net sales in the European market fell year on year in local currency terms due to weak demand in major industries, but in yen terms, net sales increased 274 million yen year on year to total 4,091 million yen (up 7.2% year on year) due to the weak yen against euro. Although the gross profit margin improved due to a better model mix and the effect of price hikes, the decrease in sales in local currency terms resulted in an operating loss of 62 million yen (operating income of 193 million yen in the same period of the previous year).

#### [Asia Pacific]

In the Asia-Pacific region, net sales decreased 260 million yen year on year to total 2,690 million yen (down 8.8% year on year), and operating income dropped 254 million yen year on year to hit 196 million yen (down 56.4% year on year) due to the impact of the economic slowdown in China and Southeast Asia.

Net sales by product category for the first quarter under review are as follows.

#### [HMI]

Net sales decreased 445 million yen year on year to reach 8,149 million yen (down 5.2% year on year) as a result of distributors' inventory adjustments for our mainstay switches and programmable displays in Japan, the Americas, and the Asia-Pacific region.

\*This product category includes control switches, joysticks, indicator lights, and programmable displays, which are key human-machine interfaces (HMIs).

#### [Industrial relays & components]

Net sales were down 415 million yen year on year to hit 2,533 million yen (down 14.1% year on year) as a result of a decrease in sales of industrial relays in the Asia-Pacific region, our key market, due to the economic slowdown particularly in the Chinese market and continuing distributors' inventory adjustments.

\*This product category includes switching power supplies, terminal blocks, control relays/sockets, and circuit protectors, which are built into control panels for controlling and operating machines and production lines and are used as the basis for control parts of machines and equipment.

#### [Automation & sensing]

Net sales decreased 269 million yen year on year to reach 2,071 million yen (down 11.5% year on year) as a result of decreased new orders particularly in Japan and the Americas as most of backlog of orders for programmable logic controllers were cleared and products were delivered to customers thanks to the improved delivery time for electronic components in the previous fiscal year.

\*This product category includes products designed to contribute to the automation of equipment used in a wide range of industrial and consumer applications, programmable controllers, which act as the brains of machines and equipment, and automatic identification devices, which are used in retail, logistics, and various other areas.

#### [Safety & explosion protection]

Net sales fell 753 million yen year on year to total 2,350 million yen (down 24.3% year on year) due to a downturn in sales of safety components as distributors' inventory adjustments continued and demand kept decreasing in major industries such as semiconductors and machine tools in Japan and the Asia-Pacific region, particularly in the Chinese market.

\*This product category includes safety components, such as emergency stop pushbutton switches, safety switches, and enabling devices, which protect the safety of industrial sites, as well as explosion-protection devices that prevent accidents at sites where explosive gases exist, such as oil and chemical plants.

#### [Systems]

Net sales dropped 196 million yen year on year to reach 714 million yen (down 21.6% year on year) due to a decrease in sales of control panels for semiconductor manufacturing facilities, logistics facilities, etc. in the Asia-Pacific region.

\*This product category includes various systems custom-made with IDEC products according to customer needs as well as collaborative robot system solutions that combine safety components and safety technologies to create optimal systems.

#### [Others]

Net sales fell 137 million yen year on year to total 142 million yen (down 49.1% year on year) as a result of a decrease in demand for other related products in Japan.

\*This product category includes mega-solar and photovoltaic power generation power management systems (renewable energy business), which are being researched for application in a wide range of fields.

(2) Overview of financial position for this quarter

(Assets, liabilities, and net assets)

Total assets at the end of the first quarter under review came to 108,091 million yen, an increase of 952 million yen since the end of the previous fiscal year. This uptick was mainly due to an increase of 1,206 million yen in property, plant and equipment and intangible assets, an increase of 831 million yen in inventories, and an increase of 760 million yen in cash and deposits, despite a decrease of 2,222 million yen in trade receivables.

Liabilities decreased 510 million yen from the end of the previous fiscal year to total 40,622 million yen. This fall was mainly due to a decrease of 1,319 million yen in borrowings, despite an increase of 446 million yen in contract liabilities, an increase of 295 million yen in trade payables, and an increase of 105 million yen in lease liabilities.

Net assets increased 1,462 million yen from the end of the previous fiscal year to reach 67,469 million yen mainly due to an increase of 2,911 million yen in foreign currency translation adjustments, despite a decrease of 1,612 million yen in retained earnings.

(3) Explanation of future forecast information such as consolidated financial results forecasts There is no change to the consolidated earnings forecast for the fiscal year ending March 2025, which was announced in the "Consolidated Financial Results for the Fiscal Year Ended March 31, 2024" dated May 10, 2024.

# 2. Consolidated Quarterly Financial Statements

(1)Consolidated Quarterly Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of June 30, 2024
Assets		
Current assets		
Cash and deposits	17, 628	18, 388
Notes and accounts receivable - trade,	19.716	10.769
and contract assets	12, 716	10, 765
Electronically recorded monetary claims -	928	659
operating	920	03:
Merchandise and finished goods	13, 000	13, 69
Work in process	1, 919	1, 90
Raw materials and supplies	6, 559	6, 71
Other	2, 203	2, 45
Allowance for doubtful accounts	(35)	(36
Total current assets	54, 921	54, 54
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	9, 668	9, 68
Machinery, equipment and vehicles, net	3, 932	3, 98
Tools, furniture and fixtures, net	1, 798	1, 89
Land	5, 958	6, 00
Leased assets, net	142	21
Right-of-use assets, net	1, 749	1, 77
Construction in progress	752	69
Total property, plant and equipment	24, 000	24, 24
Intangible assets		
Trademark right	2, 534	2, 62
Customer-related intangible assets	7, 965	8, 23
Software	1,602	1, 74
Goodwill	12, 284	12, 70
Other	1, 123	1, 16
Total intangible assets	25, 511	26, 47
Investments and other assets		
Investment securities	489	49
Retirement benefit asset	399	40
Deferred tax assets	1, 201	1, 32
Other	646	63
Allowance for doubtful accounts	(31)	(24
Total investments and other assets	2,704	2, 830
Total non-current assets	52, 217	53, 54
Total assets	107, 138	108, 02

Electronically recorded obligations - operating   537   537   538   536   536   536   536   536   537   536   536   536   537   536   53		As of March 31, 2024	As of June 30, 2024
Notes and accounts payable - trade   3,792   4,096	Liabilities		
Electronically recorded obligations - operating   537   53	Current liabilities		
Short-term borrowings	Notes and accounts payable - trade	3, 792	4, 090
Short-term borrowings   7,000   6,655	Electronically recorded obligations -	527	534
Current portion of long-term borrowings         6,073         3,455           Lease liabilities         566         611           Accounts payable - other         852         748           Accrued expenses         2,430         2,291           Income taxes payable         505         499           Contract liabilities         477         922           Deposits received         165         207           Provision for product warranties         40         44           Other         1,388         1,488           Total current liabilities         23,830         21,533           Non-current liabilities         30,183         11,832           Lease liabilities         10,183         11,832           Lease liabilities         3,026         3,125           Provision for retirement benefits for directors (and other officers)         56         30           Retirement benefit liability         1,485         1,475           Asset retirement obligations         116         117           Other         1,014         1,014           Total non-current liabilities         17,301         19,088           Total surplus         9,571         9,592           Retained earnings	operating	551	334
Lease liabilities	Short-term borrowings	7, 000	6, 650
Accounts payable - other         852         748           Accrued expenses         2,430         2,291           Income taxes payable         505         496           Contract liabilities         477         92           Deposits received         165         207           Provision for product warranties         40         45           Other         1,388         1,483           Total current liabilities         23,830         21,533           Non-current liabilities         23,830         21,533           Non-current liabilities         10,183         11,832           Long-term borrowings         10,183         11,832           Lease liabilities         3,026         3,125           Provision for retirement benefits for directors (and other officers)         56         3           Retirement benefit liability         1,485         1,478           Asset retirement obligations         116         117           Other         1,014         1,014           Total non-current liabilities         17,301         19,088           Total shareholders' equity         41,132         40,622           Share capital         10,056         10,056           Capital surplus	Current portion of long-term borrowings	6, 073	3, 455
Accrued expenses   2,430   2,291			611
Income taxes payable	Accounts payable - other	852	748
Contract liabilities         477         924           Deposits received         165         200           Provision for product warranties         40         45           Other         1,388         1,488           Total current liabilities         23,830         21,533           Non-current liabilities         10,183         11,832           Long-term borrowings         10,183         11,832           Lease liabilities         1,418         1,478           Deferred tax liabilities         3,026         3,125           Provision for retirement benefits for directors (and other officers)         56         30           Retirement benefit liability         1,485         1,479           Asset retirement obligations         116         117           Other         1,014         1,015           Total non-current liabilities         17,301         19,086           Total liabilities         41,132         40,622           Net assets         41,132         40,622           Net assets         58         57,1         9,593           Retained earnings         41,077         39,464           Capital surplus         9,571         9,593           Retained earnings	Accrued expenses	2, 430	2, 291
Deposits received   165   207     Provision for product warranties   40   44     Other			490
Provision for product warranties         40         45           0ther         1,388         1,488           Total current liabilities         23,830         21,533           Non-current liabilities         10,183         11,883           Lease liabilities         10,183         11,883           Lease liabilities         3,026         3,125           Provision for retirement benefits for directors (and other officers)         56         30           Retirement benefit liability         1,485         1,479           Asset retirement obligations         116         117           Other         1,014         1,016           Total non-current liabilities         17,301         19,086           Total liabilities         41,132         40,622           Net assets         Share capital         10,056         10,056           Capital surplus         9,571         9,593           Retained earnings         41,077         39,464           Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         (16)         17           Valuation difference on available-for-sale securities         11,801		477	924
Other         1,388         1,485           Total current liabilities         23,830         21,533           Non-current liabilities         10,183         11,833           Long-term borrowings         10,183         11,833           Lease liabilities         1,418         1,475           Deferred tax liabilities         3,026         3,125           Provision for retirement benefits for directors (and other officers)         56         30           Retirement benefit liability         1,485         1,476           Asset retirement obligations         116         117           Other         1,014         1,014           Total non-current liabilities         17,301         19,088           Total liabilities         41,132         40,622           Net assets         Share capital         10,056         10,056           Capital surplus         9,571         9,593           Retained earnings         41,077         39,464           Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         11,801         14,712           Foreig		165	207
Total current liabilities			45
Non-current liabilities	Other .		1, 483
Long-term borrowings	Total current liabilities	23, 830	21, 533
Lease liabilities			
Deferred tax liabilities   3,026   3,129	Long-term borrowings	10, 183	11, 832
Provision for retirement benefits for directors (and other officers)         56         30           Retirement benefit liability         1,485         1,475           Asset retirement obligations         116         117           Other         1,014         1,019           Total non-current liabilities         17,301         19,088           Total liabilities         41,132         40,622           Net assets         Share capital         10,056         10,056           Capital surplus         9,571         9,593           Retained earnings         41,077         39,464           Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         (16)         17           Valuation difference on available-forsale securities         (18)         17           Foreign currency translation adjustment         11,801         14,712           Remeasurements of defined benefit plans         30         49           Total accumulated other comprehensive income         11,815         14,778           Share acquisition rights         455         491           Total net assets         66,006         67,465		1, 418	1, 479
Accumulated other comprehensive income   Valuation difference on available—for—sale securities   Foreign currency translation adjustment   Total net assets   Share acquisition rights   Total states   Total content of the first of		3, 026	3, 129
Retirement benefit liability   1,485   1,475     Asset retirement obligations   116   117     Other   1,014   1,015     Total non-current liabilities   17,301   19,088     Total liabilities   41,132   40,622     Net assets     Shareholders' equity     Share capital   10,056   10,056     Capital surplus   9,571   9,593     Retained earnings   41,077   39,464     Treasury shares   (6,970)   (6,916     Total shareholders' equity   53,735   52,198     Accumulated other comprehensive income     Valuation difference on available—for—sale securities   (16)   17     Remeasurements of defined benefit plans   30   49     Total accumulated other comprehensive income     Share acquisition rights   455   491     Total net assets   66,006   67,468     Total net		56	30
Asset retirement obligations         116         117           Other         1,014         1,019           Total non-current liabilities         17,301         19,088           Total liabilities         41,132         40,622           Net assets         Shareholders' equity         5           Share capital         10,056         10,056           Capital surplus         9,571         9,593           Retained earnings         41,077         39,464           Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         (16)         17           Valuation difference on available-forsale securities         11,801         14,712           Foreign currency translation adjustment         11,801         14,712           Remeasurements of defined benefit plans         30         46           Total accumulated other comprehensive income         11,815         14,778           Share acquisition rights         455         491           Total net assets         66,006         67,460			00
Other         1,014         1,019           Total non-current liabilities         17,301         19,088           Total liabilities         41,132         40,622           Net assets         Shareholders' equity         58are capital         10,056         10,056           Capital surplus         9,571         9,593         9,571         39,464           Treasury shares         (6,970)         (6,916         10,056 </td <td></td> <td></td> <td>1, 479</td>			1, 479
Total non-current liabilities         17,301         19,088           Total liabilities         41,132         40,622           Net assets         Shareholders' equity         \$\$\$\$             \text{Share capital} & 10,056 &	<del>-</del>		117
Total liabilities         41,132         40,622           Net assets         Shareholders' equity         10,056         10,056           Share capital         10,056         10,056         10,056           Capital surplus         9,571         9,593           Retained earnings         41,077         39,464           Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         (16)         17           Valuation difference on available-forsale securities         (16)         17           Foreign currency translation adjustment Remeasurements of defined benefit plans         30         49           Total accumulated other comprehensive income         11,815         14,778           Share acquisition rights         455         491           Total net assets         66,006         67,469	Other .	1, 014	
Net assets         Shareholders' equity           Share capital         10,056         10,056           Capital surplus         9,571         9,593           Retained earnings         41,077         39,464           Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         (16)         17           Valuation difference on available-for-sale securities         (16)         17           Foreign currency translation adjustment         11,801         14,712           Remeasurements of defined benefit plans         30         49           Total accumulated other comprehensive income         11,815         14,778           Share acquisition rights         455         491           Total net assets         66,006         67,469	Total non-current liabilities	17, 301	19, 088
Shareholders' equity       10,056       10,056         Capital surplus       9,571       9,593         Retained earnings       41,077       39,464         Treasury shares       (6,970)       (6,916         Total shareholders' equity       53,735       52,198         Accumulated other comprehensive income       (16)       17         Valuation difference on available-forsale securities       (16)       17         Foreign currency translation adjustment       11,801       14,712         Remeasurements of defined benefit plans       30       49         Total accumulated other comprehensive income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Total liabilities	41, 132	40, 622
Share capital       10,056       10,056         Capital surplus       9,571       9,593         Retained earnings       41,077       39,464         Treasury shares       (6,970)       (6,916         Total shareholders' equity       53,735       52,198         Accumulated other comprehensive income       (16)       17         Valuation difference on available-forsale securities       (16)       17         Foreign currency translation adjustment       11,801       14,712         Remeasurements of defined benefit plans       30       49         Total accumulated other comprehensive income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Net assets		
Capital surplus       9,571       9,593         Retained earnings       41,077       39,464         Treasury shares       (6,970)       (6,916         Total shareholders' equity       53,735       52,198         Accumulated other comprehensive income       (16)       17         Valuation difference on available-forsale securities       (16)       17         Foreign currency translation adjustment       11,801       14,712         Remeasurements of defined benefit plans       30       49         Total accumulated other comprehensive income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Shareholders' equity		
Retained earnings       41,077       39,464         Treasury shares       (6,970)       (6,916         Total shareholders' equity       53,735       52,198         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       (16)       17         Foreign currency translation adjustment Remeasurements of defined benefit plans       30       49         Total accumulated other comprehensive income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Share capital	10, 056	10, 056
Treasury shares         (6,970)         (6,916           Total shareholders' equity         53,735         52,198           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         (16)         17           Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income         30         49           Share acquisition rights         455         491           Total net assets         66,006         67,469	Capital surplus	9, 571	9, 593
Total shareholders' equity 53,735 52,198  Accumulated other comprehensive income  Valuation difference on available-for- sale securities  Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income  Share acquisition rights 455 491  Total net assets 66,006 67,469			39, 464
Accumulated other comprehensive income Valuation difference on available-for- sale securities Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income Share acquisition rights Total net assets  (16)  17  18  19  11,801  14,778  11,815  14,778  455  491  Total net assets		(6, 970)	(6, 916)
Valuation difference on available-for-sale securities       (16)       17         Foreign currency translation adjustment Remeasurements of defined benefit plans Total accumulated other comprehensive income       30       49         Share acquisition rights       455       491         Total net assets       66,006       67,469	Total shareholders' equity	53, 735	52, 198
sale securities       (16)       17         Foreign currency translation adjustment       11,801       14,712         Remeasurements of defined benefit plans       30       49         Total accumulated other comprehensive income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Accumulated other comprehensive income		
sale securities       11,801       14,712         Foreign currency translation adjustment       11,801       14,712         Remeasurements of defined benefit plans       30       49         Total accumulated other comprehensive income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Valuation difference on available-for-	(16)	17
Remeasurements of defined benefit plans Total accumulated other comprehensive income  Share acquisition rights Total net assets  30 49 11,815 14,778 66,006 67,469	sale securities		11
Total accumulated other comprehensive income 11,815 14,778  Share acquisition rights 455 491  Total net assets 66,006 67,469	Foreign currency translation adjustment	11, 801	14, 712
income       11,815       14,778         Share acquisition rights       455       491         Total net assets       66,006       67,469	Remeasurements of defined benefit plans	30	49
Total net assets 66,006 67,469		11, 815	14, 778
Total net assets 66,006 67,469	Share acquisition rights	455	491
	·		67, 469
	Total liabilities and net assets	107, 138	108, 024

(2)Consolidated Quarterly Statements of Income and Consolidated Quarterly Statements of Comprehensive Income (Consolidated Quarterly Statements of Income)

(Millions of yen)

	Three months ended June 30, 2023	Three months ended June 30, 2024
Net sales	18, 180	15, 962
Cost of sales	10, 279	9, 100
Gross profit	7, 900	6, 861
Selling, general and administrative expenses	6, 235	6, 589
Operating profit	1, 665	272
Non-operating income		
Interest and dividend income	34	35
Share of profit of entities accounted for	40	29
using equity method	40	29
Foreign exchange gains	581	374
Other	90	54
Total non-operating income	745	495
Non-operating expenses		
Interest expenses	30	41
Loss on valuation of derivatives	289	148
Other	68	82
Total non-operating expenses	388	273
Ordinary profit	2, 022	494
Extraordinary income		
Gain on sale of non-current assets	3	3
Gain on sale of investment securities	62	_
Gain on reversal of share acquisition rights	3	1
Total extraordinary income	70	4
Extraordinary losses		
Loss on sale of non-current assets	0	0
Loss on abandonment of non-current assets	0	1
Total extraordinary losses	1	1
Profit before income taxes	2, 091	497
Income taxes - current	483	337
Income taxes - deferred	139	(141)
Total income taxes	623	196
Profit	1, 467	300
Profit attributable to owners of parent	1, 467	300

	Three months ended June 30, 2023	Three months ended June 30, 2024
Profit	1, 467	300
Other comprehensive income		
Valuation difference on available-for-sale securities	(43)	33
Foreign currency translation adjustment	4, 169	2, 911
Remeasurements of defined benefit plans, net of tax	(1)	18
Total other comprehensive income	4, 123	2, 963
Comprehensive income	5, 591	3, 263
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5, 591	3, 263

(3) Notes on the Consolidated Quarterly Financial Statements

[Notes - Uncertainties of entity's ability to continue as going concern]

No items to report

[Notes - When there are significant changes in amounts of equity]

No items to report

[Notes - Accounting treatments specific to quarterly financial statements]

(Calculation of Income tax expense)

Some consolidated subsidiaries have adopted a method for reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the fiscal year that includes the first quarter under review and multiplying quarterly profit before income taxes by this estimated effective tax rate.

[Notes - Quarterly consolidated statement of cash flows]

The Company has not prepared the quarterly consolidated statement of cash flows for the first quarter under review. Depreciation (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the first quarter under review are as follows.

(Millions of yen)

		( ;/
	Three months ended June 30, 2023	Three months ended June 30, 2024
Depreciation	946	1,019
Amortization of goodwill	238	253

[Notes - Segment information, etc.]

[Segment Information]

I Three months ended June 30, 2023 (From April 1, 2023 to June 30, 2023)

1. Disclosure of sales and profit (loss) for each reportable segment

(Millions of yen)

		Repo	rtable segm	ents			Consolidated
	Japan	Americas	EMEA	Asia Pacific	Total	Adjustments	total
Net Sales							
Revenue from Contracts with Customers	7, 736	3, 675	3, 817	2, 950	18, 180	_	18, 180
Other income	-	-	-	-	-	-	-
Revenues from external customers	7, 736	3, 675	3, 817	2, 950	18, 180	_	18, 180
Transactions with other segments	2, 076	233	667	2, 173	5, 151	(5, 151)	-
Total	9, 813	3, 908	4, 485	5, 124	23, 331	(5, 151)	18, 180
Segment profit	672	356	193	450	1, 673	(8)	1, 665

- (Notes) 1. Adjustments of segment profit (8) million yen represents intersegment transactions.
  - 2. Segment profit has been adjusted to be consistent with the operating profit reported in the consolidated statements of income.
  - 3. These are mainly performance obligations that are satisfied at a point in time, but some performance obligations are satisfied over a period of time.

The amounts recognized as performance obligations satisfied over time are insignificant.

- II Three months ended June 30, 2024 (From April 1, 2024 to June 30, 2024)
  - 1. Disclosure of sales and profit (loss) for each reportable segment

(Millions of yen)

		Repo	rtable segm	ents			Consolidated
	Japan	Americas	EMEA	Asia Pacific	Total	Adjustments	total
Net Sales							
Revenue from Contracts with Customers	5, 673	3, 506	4, 091	2, 690	15, 962	-	15, 962
Other income	_	-	-	-	-	-	-
Revenues from external customers	5, 673	3, 506	4, 091	2, 690	15, 962	_	15, 962
Transactions with other segments	1, 650	214	545	1, 329	3, 740	(3, 740)	-
Total	7, 323	3, 720	4, 637	4, 020	19, 702	(3, 740)	15, 962
Segment profit(loss)	(457)	341	(62)	196	18	253	272

- (Notes) 1. Adjustments of segment profit(loss) 253 million yen represents intersegment transactions.
  - 2. Segment profit(loss) has been adjusted to be consistent with the operating profit reported in the consolidated statements of income.
  - 3. These are mainly performance obligations that are satisfied at a point in time, but some performance obligations are satisfied over a period of time.

The amounts recognized as performance obligations satisfied over time are insignificant.

# 3. Supplementary Information

## (1) Summary of consolidated performance

(Millions of yen, %)

		-	ear ended 1, 2024			Fiscal year ended March 31, 2025			
	First quarter	YoY	Full year	YoY	First quarter	YoY	Full year (Forecast)	YoY	
Net sales	18, 180	90. 2	72, 711	86. 7	15, 962	87.8	71, 700	98. 6	
Operating profit	1, 665	52. 8	6, 276	44. 6	272	16. 4	5, 200	82. 9	
Ordinary profit	2, 022	56.8	6, 920	48. 1	494	24. 4	5, 200	75. 1	
Profit attributable to owners of parent	1, 467	57. 4	4, 407	43. 4	300	20. 5	4,000	90.8	

# (2) Net sales by products

(Millions of yen, %)

		-	ear ended 1, 2024		Fiscal year ended March 31, 2025			
	First quarter	YoY	Full year	YoY	First quarter	YoY	Full year (Forecast)	YoY
НМІ	8, 594	96.8	33, 948	94. 9	8, 149	94.8	34, 700	102. 2
Industrial relays & components	2, 948	73. 7	11,629	75. 1	2, 533	85. 9	11,000	94. 6
Automation & sensing	2, 341	108. 4	9, 904	95. 9	2, 071	88. 5	9, 900	100.0
Safety & explosion protection	3, 104	80.8	11, 647	71. 5	2, 350	75. 7	11, 300	97. 0
Systems	911	95.8	3, 969	81. 9	714	78. 4	3, 200	80.6
Others	280	86. 6	1,612	137. 3	142	50. 9	1,600	99. 2
Total	18, 180	90. 2	72, 711	86. 7	15, 962	87.8	71, 700	98.6

# (3) Net sales by regions

(Millions of yen, %)

		-	ear ended 1, 2024		Fiscal year ended March 31, 2025			
	First quarter	YoY	Full year	YoY	First quarter	YoY	Full year (Forecast)	YoY
Japan	6, 681	80.3	26, 907	77. 9	4, 937	73. 9	25, 200	93. 7
0verseas								
Americas	3, 707	107. 2	14, 158	90. 3	3, 572	96. 4	_	_
EMEA	3, 776	113. 9	15, 589	115.8	3, 977	105. 3	_	_
Asia Pacific	4, 015	79. 3	16, 056	79. 4	3, 474	86. 5	_	_
Total Overseas	11, 498	97. 1	45, 804	92. 8	11, 025	95. 9	46, 500	101. 5
Total	18, 180	90. 2	72, 711	86. 7	15, 962	87.8	71, 700	98. 6

## (4)Orders received and orders backlog

# (Millions of yen, %)

			arter of		First quarter of			
	fiscal	year endi	ng March 31,	2024	fiscal	year endi	ng March 31,	2025
	Orders received	YoY	Orders backlog	YoY	Orders received	YoY	Orders backlog	YoY
Japan	6, 550	59. 2	12, 329	62. 0	6, 551	100.0	7, 013	56. 9
Americas	2, 681	55. 0	3, 863	60. 3	3, 403	126. 9	2, 750	71. 2
EMEA	4, 164	117. 1	9, 947	133. 9	4, 136	99. 3	8, 038	80.8
Asia Pacific	2, 257	60. 3	3, 392	46. 9	2, 907	128.8	3, 205	94. 5
Total	15, 655	67. 4	29, 532	72. 1	16, 999	108. 6	21,008	71. 1

### (5) Consolidated statement of cash flows

(Millions of yen)

		Fiscal ye March 3				Fiscal ye March 3		
	First quarter	Second quarter	Third quarter	Fourth quarter	First quarter	Second Quarter	Third quarter	Fourth quarter
Cash flows from operating activities	(414)	•	(215)	•	4, 036		- quar ter	- quar ter
Cash flows from investing activities	78	(282)	(958)	(760)	(347)	-	I	_
Cash flows from financing activities	(2, 327)	(523)	1, 421	(3, 033)	(3, 309)	-	I	_
Cash and cash equivalents	12, 969	15, 131	15, 167	15, 040	15, 957	-	_	_

## (6)Capital expenditure

(Millions of yen, %)

							(MIIIIONO O	1 5011, 707
			ear ended 1, 2024		Fiscal year ended March 31, 2025			
	First YoY Full year YoY				First quarter	YoY	Full year (Forecast)	YoY
Consolidated	928	120. 2	2, 960	72. 4	854	92. 0	4, 400	148.6

# $(7) \, {\tt Depreciation} \ {\tt and} \ {\tt amortization} \ {\tt expense}$

(Millions of yen, %)

		ear ended 1, 2024		Fiscal year ended March 31, 2025				
	First YoY Full year YoY				First quarter	YoY	Full year (Forecast)	YoY
Consolidated	946	112. 5	3, 917	110. 5	1, 019	107. 7	4, 200	107. 2

## (8) R&D expense

(Millions of yen, %)

		ear ended 1, 2024	Fiscal year ended March 31, 2025					
	First quarter	First Sales Full year Sales				Sales Ratio	Full year (Forecast)	Sales Ratio
Consolidated	687	3.8	2, 796	3.8	755	4. 7	2,800	3. 9